EUBBARD COMMUNICATIONS OFFICE Saint Hill Marcy, East Grinstead, Sussex

HCO FOLICY LETTER OF 22 MAY 1968

Issue I

(Amendment of ECO Pol Letter of 14 Jan 1966

Issue II)

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HCO Exec Sec Het

Org Exec Sec Hat

Dept-1 Hats

Financial Planning Hats

Org Sec Hat

Qual Sec Hat

HIRING PERSONNEL

LINE FOR

This is the exact line to be followed for the hiring of personnel.

A person who comes in or calls in response to an ad is put on lines to the Personnel Procurement Officer in Dept 1. Div 1.

The Personnel Procurement Officer finds out all the pertinent data about the person, i.e. past experience, training, what position or type of position they are interested in taking and only if the person mentions it, their expected wages.

The Personnel Procurement Officer takes him to Personnel Control Officer to be put on post immediately.

ALLOCATION BOARD

In Dept 1, an Allocation Board is to be kept which shows vacancies. This Board is a piece of cerdboard which shows all Divs and Depts of the Org Board aligned much as the Org Board. It is kept by Personnel Control and when a request for a staff member comes in, the Personnel Control Officer writes on a small strip of paper the post that is vacant and who requested the personnel on the reverse side of the paper. A pin is then stuck through the end of the paper and it is stuck in the Dept where the vacancy is. The same action is taken when an ED comes out in which new personnel is authorized, and these are taken up at once, with all priority.

The Personnel Procurement Officer is never told what kind of personnel to procure, unless a professional photographer or some such is required and he has to put ads in the paper. Mostly his whole attention is just to be on procuring staff, all kinds, not categories.

The Personnel Control Officer, when he receives a new Staff member from PPO, looks over the persons qualifications, checks his allocation board and places him in a suitable position. Or, he can be allocated to replace a staff member who is wanting to be transferred.

At the top of each Div and Dept is the maximum Quota of personnel authorized for that Dept or Div by the Exec Council and the current number of persons in the Dept concerned and the Division.

FINANCIAL PLANNING

Since Wages comes under Financial Planning and the Quota is set by Exec Council, all this data must be presented to them, however it is sent to them after the person is put on post, with all details about his qualifications and where he

has been placed.

The Personnel Procurement Officer than, when hiring a new person, sends to Exem Dountil:

- a. A P.O. giving all details of the Enterview with the new person.
- b. The person's preference as to where to work.
- c. Personnel Procurement's necommendation as to placement.
- d. The Allocation Pourd up to-date.

Financial Planning gives a maximum figure for the person taking into consideration his/her training, and the type of position to be filled.

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LISMISSALS

The Org Exec Set Shrough the Org Sec and Quel Sec has the power to dismiss personnel in succeedance with Ethics and status policies.

SUMMARY

Since the hiring of Fersonnel and Wages play a big rule in the overall well-being of the org, planning and care thus to be taken on each person or shee we will find number way overboard on the admin side or paying huge wages to clarical help and a consequent disintegrating organization turned bureaucracy.

The way to keep this underscontrol than is not to cut down your procurement. This should go shead at a transnatus rate, and meanwhile you should be grashing your people tout the top of the organization to the next highest one or sending those eligible for training. Allow your staff to expand and move on. Do this by procuring enough replacements as want to leave:

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